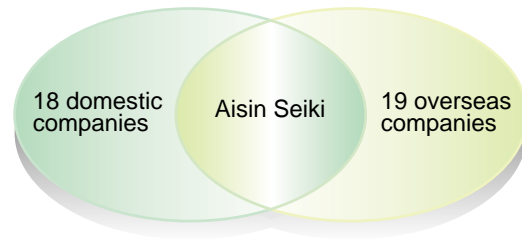


Consolidation

[Aisin Consolidated Environmental Management Activities]

We work towards environmental conservation in cooperation with both domestic and overseas-consolidated manufacturing companies, thus making a contribution to global environmental conservation.



Development of Consolidated Environmental Management

Aisin is working towards integrating and sharing environmental conservation activities with consolidated subsidiaries. In 2001, we established the Aisin Consolidated Environmental Committee with our domestic consolidated manufacturing companies. Serving as a core organization, the Aisin Consolidated Environmental Committee has been proceeding steadily with the development activities for FY 2006 targets and with sharing activities

with the Aisin Energy-saving Study Group and the Aisin Environmental Conservation Study Group. For overseas-consolidated manufacturing companies, we have been supporting their independent activities and developing foundations where each counterpart can share activities. We will proceed to develop continuous global activities, thus making a contribution to the global environment.

[Domestic Activities]

Development of an Environmental Information System

In order to efficiently share environmental information on each company's environmental activities and their measures for improvement, we have developed an Environmental Information System using information technologies. We will introduce the information service for our domestic consolidated manufacturing companies in April 2004.

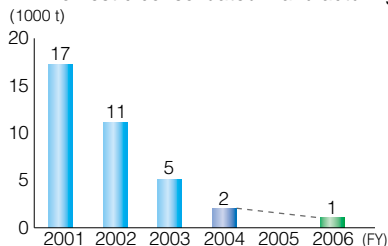


Environmental information system

Zero-landfills Activities by Domestic Consolidated Manufacturing Companies

In FY 2004, eight out of 18 target companies (Aisin Seiki, Aisin Takaoka, Aisin Chemical, Aisin AW, Aisin AI, Aisin Shin'ei, Aisin AW Industries, Aisin Tohoku) attained the goal of zero landfills. In FY 2005, four more companies are expected to achieve the goal.

Domestic consolidated manufacturing companies landfills data



Consolidated environmental management members have been added, and their data has been reviewed.

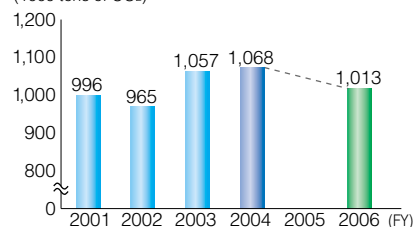
Carbon Dioxide Reduction Activities

As each company increases production, the emissions of carbon dioxide tend to increase. We held the Aisin Energy-saving Case Reporting Forum in February 2004 and are proceeding with carbon dioxide reduction activities through implementations of such cases.



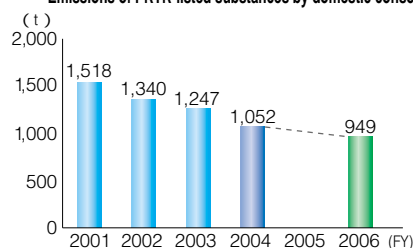
Aisin Energy-saving Case Reporting Forum

Carbon dioxide emissions by domestic consolidated manufacturing companies (1000 tons of CO₂)



Emissions of PRTR-listed substances

Emissions of PRTR-listed substances by domestic consolidated manufacturing companies



[Overseas Activities]

Enhancing the Consolidated Environmental Management System in North America

In FY 2004, we visited 11 consolidated manufacturing companies in North America, checked the status of their environmental improvement activities, and provided guidance. In listening to their needs and problems, we found that overall in North America, there is a shortage of human resources and skills that can handle environmental risk management and that the different state of environmental awareness between North America and Japan makes the development of activities challenging. Based on the findings, we are working on planning and improving the mutual assistance system and preparing for a kick-off of the Aisin Consolidated Environmental Committee in the North American region.

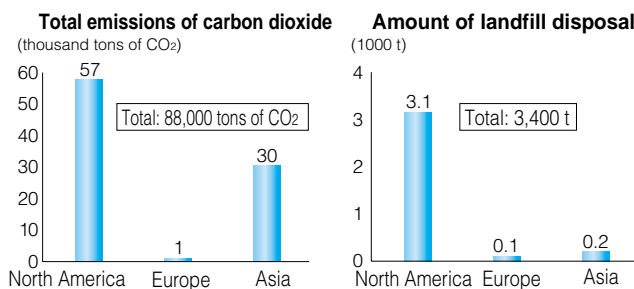


A meeting with the Aisin drive train environmental staff



Ms. Wheeler, Aisin U.S.A. Mfg. is asking questions about wastewater treatment to Mr. Isobe (right) from the Engineering Division

Data from Overseas Consolidated Manufacturing Companies



Note: For overseas companies, the data calculation system is undergoing a standardization process. Therefore, the data calculated for some corporations may not be accurate.

Environmental Training for Overseas Staff

We provided training in Japan for Darren Cooper, a member of the environmental staff of Aisin U.S.A. Mfg. He had opportunities to see and experience actual energy-saving and waste recycling activities in Japan. We also provided a lecture about how the mutual assistance system should operate.



Mr. Darren is receiving an explanation about the recycling process at the Aisin Eco-center.



Aisin staff members are adjusting liquid waste treatment at an overseas manufacturing company.

Comment from overseas staff



Mr. Darren Cooper (right) and Mr. Hirata, General Manager, Environment Dept.

"I'm Darren Cooper, in charge of the environment at Aisin U.S.A. Mfg. I'm visiting Japan to establish a global environmental management system along with the Environmental Department of Aisin Seiki Co., Ltd. I was surprised to see how much environmental data is available at the Environmental Department of Aisin Seiki and how well the data has been analyzed. I would like to organize what I learned in Japan, and by communicating with each other, I would like to help the North American team to become one with the Japanese team in the environmental field."

Mr. Darren Cooper (right) and Mr. Hirata, General Manager, Environment Dept.